

Budget Advisory Committee

Town of Temple, NH

Meeting Minutes

10:00 AM, 2 October 2018, Town Hall Annex

BAC Attendees: Gary Scholl, John Kieley, Gail Cromwell (BoS), Christine Robidoux, Steve Concordia, Luke Peterson

Town Administration Attendees: Joyce Kullgren (Town Clerk), Tara Thomson (Admin), Jeanne Whitcombe (Tax Collector), Judy Paglia (Bookkeeper) *Absent: Daryl Winebrenner*

Meeting called to order at 10:01 AM

Review Budgets & Facilities Needs for Municipal Building Operations

Bookkeeper, Judy Paglia

Bookkeeper Wages are tracked under Town Administration/Wages Bookkeeper. The BAC does not discuss wages/salaries with town employees as part of the budget process. This is handled by the Board of Selectmen.

Judy is still learning the system, and may need some assistance from Brenda in working with the BMSI system in the spring, in particular when working with the auditors. Brenda is paid under the Executive/BoS Professional Services line item. Additional money may be used to cover vacations, etc. BAC recommends leaving that at \$1000 for 2019.

Quickbooks costs \$60/year + payroll expenses for printing checks of around \$36/month maximum, but that amount varies depending on the number of checks in a pay period. Judy will research and come back to us with a more firm number. Quickbooks expenses are tracked under Financial Administration DP Software and Support. ClerkWorks Software is also paid for in this line item.

Payroll Expenses is showing a YTD amount of \$448.06. This is an error and Judy will correct.

After discussion it became clear that there is still some confusion on how Telephone charges are being tracked. The decision was made last year to consolidate all phone bills under one line item, with a couple of exceptions. It was unclear how they are currently being tracked, so Judy will research and report back to the BAC. The e-mail distribution is also currently tracked under Telephone & Internet (\$15/month). *(See attached)*

Checks are currently being purchased through Sam's Club. Cromwell suggested checking at Staples to compare prices (Financial Administration/Office Supplies). Costs are about \$200 every 8 months.

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Town Administration Office Supplies are over for 2018 due to needs for new filing systems in the office. It will not be necessary next year.

Training to stay the same.

Town Admin – Other is an unnecessary line and can be removed.

BoS Miscellaneous costs of \$270. Money was not budgeted for this line item. What is it for? Cromwell will research.

The phone system in the Municipal office can be very temperamental is not meeting the needs of the office staff. Date/Times are incorrect, and not everyone is able to receive messages to their own mailbox. Research is being done by the BoS to upgrade the phone system. Preliminary cost are estimated at about \$1000, but more research is needed. Discussion concluded that more research on all the town phone systems is needed. Follow-up with Judy. (Town Administration/Office Equipment)

The tracking of Postage costs was also unclear. The BAC recommended in 2017 that the cost of the machine be consolidated in one line item, and postage costs were to be tracked by each department using the machine. During the machine transition this was confusing, but it is fixable. Judy will go back and allocate postage to each department as indicated by the system. Gretchen may have kept a document on her computer tracking postage, also. Tara will research and if found share it with Judy.

Judy will work with Brenda to get all accounts in order by the end of the year. She indicated that the transition has been difficult.

Town Clerk, Joyce Kullgren

Printing and Advertising is over significantly on the year (Budget \$100, YTD \$718.27). What is this for? It seems that printing and advertising for other departments (Elections?) were tracked here rather than under Election Administration. Judy will work with Joyce to allocate under the appropriate departments.

It was noted that there are no charges YTD at all under Voter Registration even though we've had two elections so far this year. It was discovered that the Supervisor of the Checklist (Linda Connolly) was paid under Election Administration. This will be updated by Judy. *Note that Election Workers do not pay taxes or social security.

There is one election in 2019, so this year's costs can be cut by one third for next year's budget.

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Discussion of where Dog Tags should be tracked. The Town Clerk and BAC recommends tracking them under Town Clerk rather than under Animal Control. This will balance the expense with the income. The BAC recommends creating a new line item for this so that it can be tracked without confusion. Joyce will research estimate of costs for next year.

Both the Town Clerk and the Treasurer are requesting to be paid for the mileage expenses for trips to and from the Banks in Milford and New Ipswich. Joyce has to deposit the collected car registration fees for the state 2-3 times per week by law. The town Treasurer, Daryl Winebrenner, deposits the town fees in Milford. E-mail from Joyce Kullgren after the meeting (attached):

"I am requesting a \$595.00 be put in my budget for mileage . 4.8 miles one way TD Bank in New Ipswich . 9.6 round trip x 2 times a week= 19.20 miles x 52 weeks =998.40 miles, plus Saturday 9.6 x 12 =115.20 total 1113.60 x .535 mileage = \$595.00"

BAC defers to the BoS to make a decision on paying mileage in 2019.

Is the Town Clerk – Refunds line necessary? Judy will research and remove if not needed.

Joyce will research alternatives to ClerkWorks in 2019. No change for next year's budget, but there may be a change in 2020.

Treasurer

Daryl Winebrenner sent a note with Jeanne Whitcomb stating there are no requested changes to the 2019 Treasurer budget, with the exception of the request to be paid for mileage to and from the bank in Milford.

Tax Collector

Other Professional Services is for deed searches that are required by law. No change for 2019.

We will have a new Tax Collector in 2019 who will require training. The state of NH provides free training initially for all new Tax Collectors.

Research Office Supplies YTD expenses (\$185.04). If general supplies they can be consolidated under Town Administration Office Supplies and zeroed out for 2019 under Tax Collector.

Revaluations will be done in 2019 and may affect Abatements and Refunds. For now, it can remain the same.

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All office staff report that their computer hardware, printers, and copiers are good for 2019. No change to DP Hardware, Maintenance & Upgrades.

BAC thanked the Municipal team for working with us and will check back with them as the budget progresses.

Capital Improvement Plan Committee Update

Scholl scheduled a committee meeting that was attended by Scholl and Caisse (BoS). Scholl reached out to BoS to recruit more members for the committee.

New Business

Cromwell reported that Road Agent Tim Fisk has been using his own backhoe for town work for years at a reduced rental rate. His insurance company for the backhoe has recently informed him that if he continues to use his backhoe for town work his rate will go up significantly, to an unaffordable amount. Tim is retiring in August 2019. The BoS and CIP will research and recommend a plan to address this for 2019.

Follow-up on Tax Increase letter from the BoS to the town residents was tabled until next meeting. Cromwell reported that the School is looking at alternatives to closing the elementary schools, but has no details at this time.

Cromwell reported that the Police Dept is seeking an 8% wage increase for their officers. Budget would stay the same otherwise. If approved by the committees and voters, Temple's share of the wage increase would raise the Police budget by about \$18,000. Chief McTague did research that concluded that our officers were paid 9% below the average wage for a town our size. The Police Board and Officers will meet again in November to discuss further.

Approval of Minutes

An e-mail was added regarding the Ambulance contract, and the minutes were unanimously approved as amended.

Motion to adjourn at 12:03 by Gail, Second by Kieley. Unanimous approval.

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Draft of BAC Meeting Schedule:

| | | |
|-------------|----------|---|
| November 6 | 11:30 AM | Highway and Cemetery |
| November 13 | 4:30 PM | Building Maintenance & Select Board |
| November 27 | 4:30 PM | Fire Department, other committees as needed |
| December 4 | 11:30 AM | BAC Committee Reports |
| December 11 | 11:30 AM | Police, Recycling, Ambulance (first pass) |

Final Budget recommendations meeting on January 29th, 2019 at 11:30 AM. Other meetings earlier in January may be needed.

BAC recommends a tentative date for the Public Budget Hearing, with BoS approval, of Thursday, February 7th, 2019.

Same committee assignments as last year with the exception of Peterson taking Sullivan's departments.

Scholl: Welfare, Ambulance, Recreation

Concordia: Planning Board, Patriotic Purposes

Robidoux: Town Hall, Recycling, Animal Control, Library

Peterson: Energy, TEEC, Fire Dept

Kieley: ZBA, ConComm

Cromwell: Police

2:22 PM

10/01/18

Accrual Basis

Town of Temple
TA Telephone/Internet 4131341
January 1 through October 1, 2018

| Ty... | Date | Num | Name | Memo | Amount |
|--|------------|--------------|---------------------------------|---|-----------------|
| 4131 - 4131 Town Administration | | | | | |
| 4131341 - TA Telephone/Internet | | | | | |
| Bill | 01/04/2018 | 0005378 j... | Comcast | | 33.03 |
| Bill | 01/09/2018 | 0005972-1 | Comcast | Account 8773202060005972 | 144.85 |
| Bill | 01/28/2018 | 0005972-jan | Comcast | 423 route 45 | 144.85 |
| Bill | 01/30/2018 | 60341767... | Consolidated Communications | | 242.26 |
| Bill | 02/28/2018 | 0005972... | Comcast | | 144.85 |
| Bill | 02/28/2018 | 60341767... | Consolidated Communications | | 243.95 |
| Bill | 03/28/2018 | 87732020... | Comcast | april | 144.85 |
| Bill | 03/30/2018 | 60341767... | Consolidated Communications | March payment only, Feb never Rec'd, paying once emailed, new company bought Fair Point | 247.02 |
| Bill | 04/24/2018 | REP 2607... | Consolidated Communications | replacing check 26079 not recv'd and hasn't cleared bank 4/24/18 | 242.26 |
| Bill | 04/29/2018 | 0005972 4... | Comcast | | 144.85 |
| Bill | 04/30/2018 | 60341767... | Consolidated Communications | | 243.50 |
| Bill | 05/28/2018 | 0005972 ... | Comcast | 8773202060005972 | 144.85 |
| Bill | 05/30/2018 | 60341767... | Consolidated Communications | | 242.13 |
| Bill | 06/28/2018 | 20600059... | Comcast | 8773 20 206 0005972 | 144.85 |
| Bill | 06/30/2018 | 60341737... | Consolidated Communications | 6034173722426 june | 248.08 |
| Bill | 07/28/2018 | 20600053... | Comcast | | 144.85 |
| Bill | 07/30/2018 | 60341737... | Consolidated Communications | 6034176722426 | 309.15 |
| Bill | 08/07/2018 | refund | Conservation Commission, Tem... | google services, office supply | 33.26 |
| Bill | 08/28/2018 | | Citizens Bank Business Card | july august google | 30.00 |
| Bill | 08/28/2018 | 0005972 a... | Comcast | | 144.85 |
| Bill | 08/30/2018 | 60341767... | Consolidated Communications | | 504.68 |
| Bill | 09/11/2018 | 55309500... | Citizens Bank Business Card | google | 15.00 |
| Total 4131341 - TA Telephone/Internet | | | | | 3,937.97 |
| Total 4131 - 4131 Town Administration | | | | | 3,937.97 |
| TOTAL | | | | | 3,937.97 |

2:20 PM

10/01/18

Accrual Basis

Town of Temple
DP Software and Support 4150700
January 1 through October 1, 2018

| Type | Date | Num | Name | Memo | Amount |
|---|------------|-------------|------------------------|--|-----------------|
| 4150 · 4150 Financial Administr. ALL | | | | | |
| 4150700 · DP Software and Support | | | | | |
| Bill | 01/27/2018 | 9469 | First-In-Technology | | 526.92 |
| Bill | 03/11/2018 | march... | Citizens Bank Busin... | Quickbooks setup support for AR/customer set up and tracking | 95.95 |
| Bill | 04/30/2018 | 9499 | First-In-Technology | april | 436.00 |
| Bill | 05/11/2018 | april st... | Citizens Bank Busin... | PR service | 40.00 |
| Bill | 07/22/2018 | 9532 | First-In-Technology | | 812.50 |
| Bill | 08/28/2018 | | Citizens Bank Busin... | PR aug | 28.00 |
| Bill | 08/28/2018 | | Citizens Bank Busin... | PR july | 50.00 |
| Bill | 09/11/2018 | 55309... | Citizens Bank Busin... | PR | 22.00 |
| Bill | 10/01/2018 | 19-153 | BMSI | clerkworks | 1,803.00 |
| Total 4150700 · DP Software and Support | | | | | 3,814.37 |
| Total 4150 · 4150 Financial Administr. ALL | | | | | 3,814.37 |
| TOTAL | | | | | 3,814.37 |

Town of Temple
YTD Treasurer Expenses
January through December 2018

| | <u>Jan - Dec 18</u> |
|--|-------------------------|
| Ordinary Income/Expense | |
| Expense | |
| 4150 · 4150 Financial Administr. ALL | |
| 4150130 · TR Salary | 2,977.50 |
| 4150220 · TR Social Securiry | 190.19 |
| 4150225 · TR Medicare | 44.48 |
| 4150340 · TR Bank Charges | 56.00 |
| 4150625 · TR Postage | <u>62.00</u> |
| Total 4150 · 4150 Financial Administr. ALL | <u>3,330.17</u> |
| Total Expense | <u>3,330.17</u> |
| Net Ordinary Income | <u>-3,330.17</u> |
| Net Income | <u><u>-3,330.17</u></u> |

- BUDGETED FOR 200

From: Gail P. Cromwell

Sent: Tuesday, October 2, 2018 3:40 PM

To: Gary Scholl; John Kieley; Steven Concordia; Christine Robidoux; Luke Peterson

Subject: Fwd: millage

FYI

Begin forwarded message:

From: Joyce Kullgren <templeclerk@comcast.net>

Date: October 2, 2018 3:37:00 PM EDT

To: selectboard@templenh.org

Subject: millage

Reply-To: Joyce Kullgren <templeclerk@comcast.net>

Hi

I am requesting a \$595.00 be put in my budget for millage . 4.8 miles one way TD Bank in New Ipswich . 9.6 round trip x 2 times a week= 19.20 miles x 52 weeks =998.40 miles, plus Saturday 9.6 x 12 =115.20 total 1113.60 x .535 mileage = \$595.00

Thank you

Joyce Kullgren

Temple Town Clerk

423 NH Rt 45

PO Box 69

Temple, NH 03084

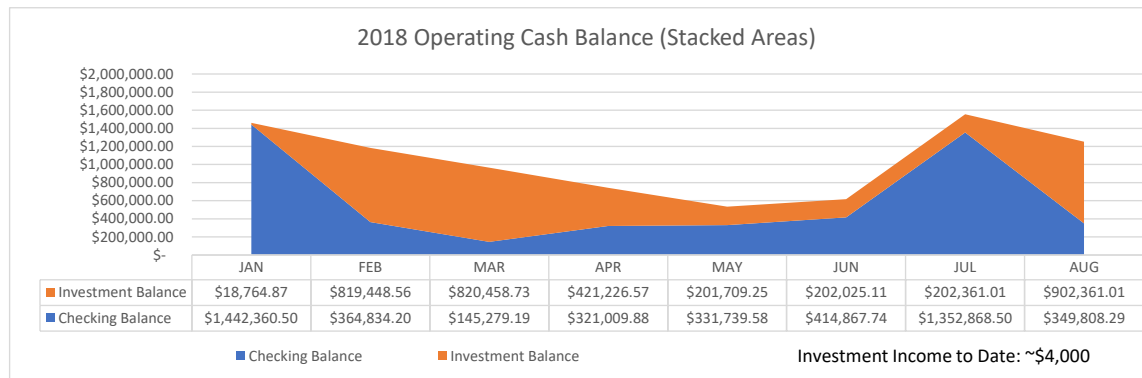
603-878-3873

603-878-5067 fax</span style="font-size: 11px; font-

family: tahoma;">

2018 Cash on Hand

| | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC |
|---|------------------------|------------------------|----------------------|----------------------|----------------------|----------------------|------------------------|------------------------|-----|-----|-----|-----|
| <i>Citizens Starting Balance (Actual)</i> | \$ 939,255.07 | \$ 1,442,044.82 | \$ 376,705.14 | \$ 143,152.67 | \$ 321,054.88 | \$ 327,986.79 | \$ 412,014.63 | \$ 1,583,674.16 | | | | |
| <i>Citizens Ending Balance (Ledger)</i> | \$ 1,442,360.50 | \$ 364,834.20 | \$ 145,279.19 | \$ 321,009.88 | \$ 331,739.58 | \$ 414,867.74 | \$ 1,352,868.50 | \$ 349,808.29 | | | | |
| <i>Transfer to/(from) NHPDIP</i> | | \$ 800,000.00 | | \$ (400,000.00) | \$ (200,000.00) | | | \$ 700,000.00 | | | | |
| <i>NHPDIP Dividends Earned</i> | \$ 20.34 | \$ 683.69 | \$ 1,010.17 | \$ 767.84 | \$ 482.68 | \$ 315.86 | \$ 335.90 | \$ 300.00 (est) | | | | |
| <i>NHPDIP Ending Balance</i> | \$ 18,764.87 | \$ 819,448.56 | \$ 820,458.73 | \$ 421,226.57 | \$ 201,709.25 | \$ 202,025.11 | \$ 202,361.01 | \$ 902,361.01 | | | | |
| Total Cash Balance | \$ 1,461,125.37 | \$ 1,184,282.76 | \$ 965,737.92 | \$ 742,236.45 | \$ 533,448.83 | \$ 616,892.85 | \$ 1,555,229.51 | \$ 1,252,169.30 | | | | |



| | | | | 2018 Budget Analysis | | | | 2019 Budget Development | | | |
|---------------------------------------|--|--|--|----------------------|------------------|-------------------|--------------|-------------------------|-------------|-------------|--|
| | | | | Ytd | Budget | \$ OvrBud | % Spent | Dpt Rqst | BAC Rcmd | % Change | |
| Expense | | | | | | | | | | | |
| 4130 - 4130 Executive (Selectmen BOS) | | | | | | | | | | | |
| | | | 4130130 - BOS Salaries | 3,320.00 | 6,640.00 | -3,320.00 | 50.0% | | | | |
| | | | 4130225 - BOS Social Security | 386.19 | 412.00 | -25.81 | 93.7% | | | | |
| | | | 4130225 - BOS Medicare | 48.15 | 100.00 | -51.85 | 48.2% | | | | |
| | | | 4130390 - BOS Professional Services | 2,410.00 | 1,000.00 | 1,410.00 | 241.0% | | | | |
| | | | 4130400 - BOS Website Administration | 1,420.95 | 3,000.00 | -1,579.05 | 47.4% | | | | |
| | | | 4130550 - BOS Printing and Advertising | 189.79 | 300.00 | -110.21 | 63.3% | | | | |
| | | | 4130560 - BOS Dues & Subscription | 0.00 | 1.00 | -1.00 | 0.0% | | | | |
| | | | 4130561 - BOS Training Seminars | 0.00 | 200.00 | -200.00 | 0.0% | | | | |
| | | | 4130625 - BOS Postage | 400.10 | 0.00 | 400.10 | No Budget | | | | |
| | | | 4130690 - BOS Miscellaneous | 270.00 | 0.00 | 270.00 | No Budget | | | | |
| | | | 4130 - 4130 Executive (Selectmen BOS) - Other | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | | | Total 4130 - 4130 Executive (Selectmen BOS) | 8,445.18 | 11,653.00 | -3,207.82 | 72.5% | 0.00 | 0.00 | 0.00 | |
| 4131 - 4131 Town Administration | | | | | | | | | | | |
| | | | 4131110 - TA Wages Admin. Asst. | 13,106.60 | 21,112.00 | -8,005.40 | 62.1% | | | | |
| | | | 4131111 - TA Wages Bookkeeper | 8,350.57 | 10,556.00 | -2,205.43 | 79.1% | | | | |
| | | | 4131140 - TA Overtime | 0.00 | 1,000.00 | -1,000.00 | 0.0% | | | | |
| | | | 4131210 - TA Group Health Insurance | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | | | 4131220 - TA Social Security | 1,302.90 | 2,212.00 | -909.10 | 58.9% | | | | |
| | | | 4131225 - TA Medicare | 304.71 | 536.00 | -231.29 | 56.8% | | | | |
| | | | 4131341 - TA Telephone/Internet | 3,889.71 | 2,275.00 | 1,614.71 | 171.0% | | | | |
| | | | 4131440 - TA Copier Maintenance & Supplie | 397.70 | 800.00 | -402.30 | 49.7% | | | | |
| | | | 4131560 - TA Dues and Subscriptions | 0.00 | 1.00 | -1.00 | 0.0% | | | | |
| | | | 4131561 - TA Training and Seminars | 84.31 | 500.00 | -415.69 | 16.9% | | | | |
| | | | 4131620 - TA Office Supplies | 1,320.36 | 1,200.00 | 120.36 | 110.0% | | | | |
| | | | 4131625 - TA Postage | 1,112.58 | 1,000.00 | 112.58 | 111.3% | | | | |
| | | | 4131670 - TA Books and Periodicals | 0.00 | 1.00 | -1.00 | 0.0% | | | | |
| | | | 4131740 - TA Office Equipment | 128.65 | 300.00 | -171.35 | 42.9% | | | | |
| | | | 4131810 - TA County Registry Charges | 0.00 | 1.00 | -1.00 | 0.0% | | | | |
| | | | 4131 - 4131 Town Administration - Other | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | | | Total 4131 - 4131 Town Administration | 29,998.09 | 41,494.00 | -11,495.91 | 72.3% | 0.00 | 0.00 | 0.00 | |
| 4132 - 4132 Moderator | | | | | | | | | | | |
| | | | 4132130 - MOD Salary | 100.00 | 100.00 | 0.00 | 100.0% | | | | |
| | | | 4132220 - MOD Social Security | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | | | 4132225 - MOD Medicare | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | | | 4132550 - MOD Town Report Printing | 2,782.00 | 2,820.00 | -38.00 | 98.7% | | | | |
| | | | 4132610 - MOD General Supplies | 0.00 | 1.00 | -1.00 | 0.0% | | | | |
| | | | 4132625 - MOD Postage | 0.00 | 1.00 | -1.00 | 0.0% | | | | |
| | | | 4132690 - MOD Miscellaneous | 50.00 | 500.00 | -450.00 | 10.0% | | | | |
| | | | 4132 - 4132 Moderator - Other | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | | | Total 4132 - 4132 Moderator | 2,932.00 | 3,422.00 | -490.00 | 85.7% | 0.00 | 0.00 | 0.00 | |
| 4140 - 4140 Town Clerk | | | | | | | | | | | |
| | | | 4140130 - TC Salary | 13,018.22 | 18,804.00 | -5,785.78 | 69.2% | | | | |
| | | | 4140135 - TC Deputy Salary | 685.00 | 1,370.00 | -685.00 | 50.0% | | | | |
| | | | 4140220 - TC Social Security | 610.50 | 1,251.00 | -640.50 | 48.8% | | | | |
| | | | 4140225 - TC Medicare | 184.95 | 303.00 | -118.05 | 61.0% | | | | |
| | | | 4140341 - TC/TX Telephone | 0.00 | 1,370.00 | -1,370.00 | 0.0% | | | | |
| | | | 4140550 - TC Printing and Advertising | 718.27 | 100.00 | 618.27 | 718.3% | | | | |
| | | | 4140560 - TC Dues and Subscriptions | 0.00 | 320.00 | -320.00 | 0.0% | | | | |
| | | | 4140561 - TC Training and Seminars | 45.00 | 900.00 | -855.00 | 5.0% | | | | |
| | | | 4140562 - TC Office Supplies | 214.91 | 200.00 | 14.91 | 107.5% | | | | |
| | | | 4140625 - TC Postage | 62.00 | 200.00 | -138.00 | 31.0% | | | | |
| | | | 4140820 - TC Refunds | 0.00 | 0.00 | 0.00 | No Budget | | | | |

| | | | | 2018 Budget Analysis | | | | | 2019 Budget Development | | | |
|--|--|--|---|----------------------|------------------|-------------------|------------------|-------------|-------------------------|----------|-------------|--|
| | | | | Ytd | Budget | \$ OvrBud | % Spent | Dpt Rqst | BAC Rcmd | % Change | | |
| | | | 4140 - 4140 Town Clerk - Other | 0.00 | 0.00 | 0.00 | No Budget | | | | | |
| | | | Total 4140 - 4140 Town Clerk | 15,538.85 | 24,818.00 | -9,279.15 | 62.6% | 0.00 | 0.00 | | 0.00 | |
| | | | 4141 - 4141 Voter Registration | | | | | | | | | |
| | | | 4141130 - VR Salaries-checklist Superviso | 0.00 | 1,553.00 | -1,553.00 | 0.0% | | | | | |
| | | | 4141220 - VR Social Security | 0.00 | 0.00 | 0.00 | No Budget | | | | | |
| | | | 4141225 - VR Medicare | 0.00 | 0.00 | 0.00 | No Budget | | | | | |
| | | | 4141550 - VR Printing and Advertising | 0.00 | 250.00 | -250.00 | 0.0% | | | | | |
| | | | 4141561 - VR Training and Seminars | 0.00 | 60.00 | -60.00 | 0.0% | | | | | |
| | | | 4141620 - VR Supplies | 0.00 | 100.00 | -100.00 | 0.0% | | | | | |
| | | | 4141625 - VR Postage | 0.00 | 0.00 | 0.00 | No Budget | | | | | |
| | | | 4141 - 4141 Voter Registration - Other | 0.00 | 0.00 | 0.00 | No Budget | | | | | |
| | | | Total 4141 - 4141 Voter Registration | 0.00 | 1,963.00 | -1,963.00 | 0.0% | 0.00 | 0.00 | | 0.00 | |
| | | | 4142 - 4142 Election Administration | | | | | | | | | |
| | | | 4142110 - EL Wages- Election Workers | 1,476.00 | 4,000.00 | -2,524.00 | 36.9% | | | | | |
| | | | 4142220 - EL Social Security | 2.23 | 0.00 | 2.23 | No Budget | | | | | |
| | | | 4142225 - EL Medicare | 0.52 | 0.00 | 0.52 | No Budget | | | | | |
| | | | 4142520 - EL Supplies | 18.68 | 1.00 | 17.68 | 1868.0% | | | | | |
| | | | 4142550 - EL Printing and Advertising | 123.00 | 400.00 | -277.00 | 30.8% | | | | | |
| | | | 4142690 - EL Meals and Services | 172.11 | 600.00 | -427.89 | 28.7% | | | | | |
| | | | 4142 - 4142 Election Administration - Other | 0.00 | 0.00 | 0.00 | No Budget | | | | | |
| | | | Total 4142 - 4142 Election Administration | 1,792.54 | 5,001.00 | -3,208.46 | 35.8% | 0.00 | 0.00 | | 0.00 | |
| | | | 4143 - 4143 Vital Statistics | | | | | | | | | |
| | | | 4143620 - VS Supplies | 373.00 | 500.00 | -127.00 | 74.6% | | | | | |
| | | | 4143 - 4143 Vital Statistics - Other | 0.00 | 0.00 | 0.00 | No Budget | | | | | |
| | | | Total 4143 - 4143 Vital Statistics | 373.00 | 500.00 | -127.00 | 74.6% | 0.00 | 0.00 | | 0.00 | |
| | | | 4150 - 4150 Financial Administr. ALL | | | | | | | | | |
| | | | 4150100 - FA Auditing Services | 11,250.00 | 11,250.00 | 0.00 | 100.0% | | | | | |
| | | | 4150130 - TR Salary | 1,985.00 | 3,970.00 | -1,985.00 | 50.0% | | | | | |
| | | | 4150135 - TR Deputy Salary | 0.00 | 300.00 | -300.00 | 0.0% | | | | | |
| | | | 4150220 - TR Social Security | 123.07 | 265.00 | -141.93 | 46.4% | | | | | |
| | | | 4150225 - TR Medicare | 28.78 | 65.00 | -36.22 | 44.3% | | | | | |
| | | | 4150340 - TR Bank Charges | 56.00 | 100.00 | -44.00 | 56.0% | | | | | |
| | | | 4150341 - TR Telephone | 0.00 | 1.00 | -1.00 | 0.0% | | | | | |
| | | | 4150560 - TR Dues and Subscription | 0.00 | 40.00 | -40.00 | 0.0% | | | | | |
| | | | 4150561 - TR Training and Seminars | 0.00 | 300.00 | -300.00 | 0.0% | | | | | |
| | | | 4150620 - TR Office Supplies | 0.00 | 500.00 | -500.00 | 0.0% | | | | | |
| | | | 4150625 - TR Postage | 62.00 | 200.00 | -138.00 | 31.0% | | | | | |
| | | | 4150700 - DP Software and Support | 1,248.50 | 10,000.00 | -8,751.50 | 12.5% | | | | | |
| | | | 4150710 - DP Supplies | 0.00 | 1.00 | -1.00 | 0.0% | | | | | |
| | | | 66000 - Payroll Expenses | 448.06 | 0.00 | 448.06 | No Budget | | | | | |
| | | | 4150740 - DP Hardware, Maint & Upgrades | 526.92 | 3,000.00 | -2,473.08 | 17.6% | | | | | |
| | | | 4150900 - BA Printing and Advertising | 0.00 | 1.00 | -1.00 | 0.0% | | | | | |
| | | | 4150910 - BA Dues & Subscriptions | 0.00 | 1.00 | -1.00 | 0.0% | | | | | |
| | | | 4150920 - BA Training & Seminars | 0.00 | 360.00 | -360.00 | 0.0% | | | | | |
| | | | 4150930 - BA Office Supplies | 0.00 | 1.00 | -1.00 | 0.0% | | | | | |
| | | | 4150 - 4150 Financial Administr. ALL - Other | 0.00 | 0.00 | 0.00 | No Budget | | | | | |
| | | | Total 4150 - 4150 Financial Administr. ALL | 15,728.33 | 30,355.00 | -14,626.67 | 51.8% | 0.00 | 0.00 | | 0.00 | |
| | | | 4151 - 4151 Tax Collector | | | | | | | | | |
| | | | 4151130 - TX Salary | 9,613.44 | 13,887.00 | -4,273.56 | 69.2% | | | | | |
| | | | 4151135 - TX Deputy Salary | 0.00 | 300.00 | -300.00 | 0.0% | | | | | |
| | | | 4151220 - TX Social Security | 612.89 | 880.00 | -267.11 | 69.6% | | | | | |
| | | | 4151225 - TX Medicare | 163.47 | 213.00 | -49.53 | 76.7% | | | | | |
| | | | 4151341 - TX Telephone | 0.00 | 1.00 | -1.00 | 0.0% | | | | | |
| | | | 4151390 - TX Other Professional Services | 640.05 | 1,000.00 | -359.95 | 64.0% | | | | | |

| | | | | 2018 Budget Analysis | | | | 2019 Budget Development | | | |
|--|--|--|---|----------------------|------------------|-------------------|--------------|-------------------------|-------------|-------------|--|
| | | | | Ytd | Budget | \$ OvrBud | % Spent | Dpt Rqst | BAC Rcmd | % Change | |
| | | | 4151560 · TX Dues and Subscriptions | 20.00 | 30.00 | -10.00 | 66.7% | | | | |
| | | | 4151561 · TX Training and Seminars | 378.00 | 550.00 | -172.00 | 68.7% | | | | |
| | | | 4151620 · TX Office Supplies | 185.04 | 600.00 | -414.96 | 30.8% | | | | |
| | | | 4151623 · TX Postage | 249.00 | 1,000.00 | -751.00 | 24.9% | | | | |
| | | | 4151810 · TX County Registry Charges | 61.49 | 150.00 | -88.51 | 41.0% | | | | |
| | | | 4151820 · TX Abatements and Refunds | 3,198.52 | 5,000.00 | -1,801.48 | 64.0% | | | | |
| | | | 4151 · 4151 Tax Collector - Other | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | | | Total 4151 · 4151 Tax Collector | 15,121.90 | 23,611.00 | -8,489.10 | 64.0% | 0.00 | 0.00 | 0.00 | |
| | | | 4152 · 4152 Assessing | | | | | | | | |
| | | | 4152312 · AS Assessing Services | 6,846.00 | 14,470.00 | -7,624.00 | 47.3% | | | | |
| | | | 4152390 · AS Contract Re-evaluation | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | | | 4152 · 4152 Assessing - Other | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | | | Total 4152 · 4152 Assessing | 6,846.00 | 14,470.00 | -7,624.00 | 47.3% | 0.00 | 0.00 | 0.00 | |
| | | | 4153 · 4153 Legal Expenses | | | | | | | | |
| | | | 4153320 · LE Town Attorney | 8,870.20 | 15,000.00 | -6,129.80 | 59.1% | | | | |
| | | | 4153690 · LE Other Legal Expenses | 25.00 | 1,000.00 | -975.00 | 2.5% | | | | |
| | | | 4153 · 4153 Legal Expenses - Other | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | | | Total 4153 · 4153 Legal Expenses | 8,895.20 | 16,000.00 | -7,104.80 | 55.6% | 0.00 | 0.00 | 0.00 | |
| | | | 4155 · 4155 Personnel Administration | | | | | | | | |
| | | | 4155210 · PA Health Insurance | 61,640.83 | 82,731.00 | -21,090.17 | 74.5% | | | | |
| | | | 4155212 · PA Health Insurance Deductible | 1,318.37 | 3,000.00 | -1,681.63 | 43.9% | | | | |
| | | | 4155250 · PA Unemployment Compensation | 500.00 | 500.00 | 0.00 | 100.0% | | | | |
| | | | 4155 · 4155 Personnel Administration - Other | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | | | Total 4155 · 4155 Personnel Administration | 63,459.20 | 86,231.00 | -22,771.80 | 73.6% | 0.00 | 0.00 | 0.00 | |
| | | | 4191 · 4191 Planning Board | | | | | | | | |
| | | | 4191110 · PB Recording Wages | 1,011.46 | 1,776.00 | -764.54 | 57.0% | | | | |
| | | | 4191220 · PB Social Security | 58.04 | 111.00 | -52.96 | 52.3% | | | | |
| | | | 4191225 · PB Medicare | 12.41 | 27.00 | -14.59 | 46.0% | | | | |
| | | | 4191550 · PB Printing and Advertising | 92.25 | 300.00 | -207.75 | 30.8% | | | | |
| | | | 4191560 · PB Dues and Subscriptions | 0.00 | 100.00 | -100.00 | 0.0% | | | | |
| | | | 4191561 · PB Training & Seminars | 0.00 | 200.00 | -200.00 | 0.0% | | | | |
| | | | 4191620 · PB Office Supplies | 136.00 | 1.00 | 135.00 | 13600.0% | | | | |
| | | | 4191625 · PB Postage | 290.80 | 300.00 | -9.20 | 96.9% | | | | |
| | | | 4191690 · PB Miscellaneous | 0.00 | 2.00 | -2.00 | 0.0% | | | | |
| | | | 4191 · 4191 Planning Board - Other | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | | | Total 4191 · 4191 Planning Board | 1,600.96 | 2,817.00 | -1,216.04 | 56.8% | 0.00 | 0.00 | 0.00 | |
| | | | 4192 · 4192 Zoning Board | | | | | | | | |
| | | | 4192110 · ZB Recording Wages | 0.00 | 500.00 | -500.00 | 0.0% | | | | |
| | | | 4192220 · ZB Social Security | 0.00 | 31.00 | -31.00 | 0.0% | | | | |
| | | | 4192225 · ZB Medicare | 1.16 | 8.00 | -6.84 | 14.5% | | | | |
| | | | 4192320 · ZB Legal | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | | | 4192550 · ZB Printing and Advertising | 71.75 | 200.00 | -128.25 | 35.9% | | | | |
| | | | 4192561 · ZB Training and Seminars | 0.00 | 100.00 | -100.00 | 0.0% | | | | |
| | | | 4192620 · ZB Office Supplies | 0.00 | 1.00 | -1.00 | 0.0% | | | | |
| | | | 4192625 · ZB Postage | 60.30 | 100.00 | -39.70 | 60.3% | | | | |
| | | | 4192 · 4192 Zoning Board - Other | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | | | Total 4192 · 4192 Zoning Board | 133.21 | 940.00 | -806.79 | 14.2% | 0.00 | 0.00 | 0.00 | |
| | | | 4194 · 4194 Government Building, Land | | | | | | | | |
| | | | 4194360 · GB Custodial Services | 6,450.00 | 8,000.00 | -1,550.00 | 80.6% | | | | |
| | | | 4194410 · GB Electricity | 2,962.44 | 1,800.00 | 1,162.44 | 164.6% | | | | |
| | | | 4194411 · GB Heating Oil | 4,082.38 | 2,000.00 | 2,082.38 | 204.1% | | | | |
| | | | 4194412 · GB Electricity - Town Hall | 1,822.92 | 1,500.00 | 322.92 | 121.5% | | | | |
| | | | 4194413 · GB Heating Oil - Town Hall | 1,125.58 | 4,500.00 | -3,374.42 | 25.0% | | | | |
| | | | 4194430 · GB Mun Bldg Rep & Maint | 2,136.98 | 3,500.00 | -1,363.02 | 61.1% | | | | |

| | | | | 2018 Budget Analysis | | | | 2019 Budget Development | | | |
|--|--|--|---|----------------------|-------------------|-------------------|---------------|-------------------------|-------------|-------------|--|
| | | | | Ytd | Budget | \$ OvrBud | % Spent | Dpt Rqst | BAC Rcmd | % Change | |
| | | | 4194431 - GB Town Hall Rep & Maint | 1,289.44 | 3,000.00 | -1,710.56 | 43.0% | | | | |
| | | | 4194450 - GB Ballfield Electricity | 47.30 | 400.00 | -352.70 | 11.8% | | | | |
| | | | 4194611 - GB Town Hall Supplies | 0.00 | 1.00 | -1.00 | 0.0% | | | | |
| | | | 4194640 - GB Mun Bldg Custodial Supps | 0.00 | 1.00 | -1.00 | 0.0% | | | | |
| | | | 4194641 - GB Town Hall Custodial Supps | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | | | 4194642 - GB Cleaning Deposit Refunds | 0.00 | 300.00 | -300.00 | 0.0% | | | | |
| | | | 4194650 - GB Ballfield Repairs & Maint | 0.00 | 1.00 | -1.00 | 0.0% | | | | |
| | | | 4194651 - GB Other Prop. Rep & Maint | 2,900.00 | 3,900.00 | -1,000.00 | 74.4% | | | | |
| | | | 4194690 - GB Other Property Misc | 0.00 | 1.00 | -1.00 | 0.0% | | | | |
| | | | 4194710 - GB Mun Bldg Improv to Grounds | 0.00 | 1.00 | -1.00 | 0.0% | | | | |
| | | | 4194711 - GB Town Hall Improv to Grounds | 0.00 | 1.00 | -1.00 | 0.0% | | | | |
| | | | 4194720 - GB Mun Bldg Improv to Bldgs | 0.00 | 1,000.00 | -1,000.00 | 0.0% | | | | |
| | | | 4194721 - GB Town Hall Improv to Bldgs | 0.00 | 1.00 | -1.00 | 0.0% | | | | |
| | | | 4194730 - GB Mun Bldg Other Improvements | 0.00 | 1.00 | -1.00 | 0.0% | | | | |
| | | | 4194731 - GB Town Hall Other Improvements | 22.29 | 1.00 | 21.29 | 2229.0% | | | | |
| | | | 4194741 - GB Town Hall Furniture | 0.00 | 1.00 | -1.00 | 0.0% | | | | |
| | | | 4194750 - GB Mun Bldg Furniture | 0.00 | 1.00 | -1.00 | 0.0% | | | | |
| | | | 4194 - 4194 Government Building, Land - Other | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | | | Total 4194 - 4194 Government Building, Land | 22,839.33 | 29,911.00 | -7,071.67 | 76.4% | 0.00 | 0.00 | 0.00 | |
| | | | 4195 - 4195 Cemeteries | | | | | | | | |
| | | | 4195110 - CM Cemetery Maintenance | 1,717.71 | 3,248.00 | -1,530.29 | 52.9% | | | | |
| | | | 4195120 - CM Cemetery Supervisor | 0.00 | 800.00 | -800.00 | 0.0% | | | | |
| | | | 4195220 - CM Social Security | 43.40 | 251.00 | -207.60 | 17.3% | | | | |
| | | | 4195225 - CM Medicare | 10.16 | 61.00 | -50.84 | 16.7% | | | | |
| | | | 4195430 - CM Cemetery Maintenance-Hired | 0.00 | 1.00 | -1.00 | 0.0% | | | | |
| | | | 4195431 - CM Cemetery Repairs & Supplies | 0.00 | 4,600.00 | -4,600.00 | 0.0% | | | | |
| | | | 4195 - 4195 Cemeteries - Other | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | | | Total 4195 - 4195 Cemeteries | 1,771.27 | 8,961.00 | -7,189.73 | 19.8% | 0.00 | 0.00 | 0.00 | |
| | | | 4196 - 4196 Insurance | | | | | | | | |
| | | | 4196520 - IN Property & Liability | 12,439.00 | 12,439.00 | 0.00 | 100.0% | | | | |
| | | | 4196521 - IN Workers Comp & Audit | 7,312.00 | 7,312.00 | 0.00 | 100.0% | | | | |
| | | | 4196 - 4196 Insurance - Other | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | | | Total 4196 - 4196 Insurance | 19,751.00 | 19,751.00 | 0.00 | 100.0% | 0.00 | 0.00 | 0.00 | |
| | | | 4197 - 4197 Dues and Association Costs | | | | | | | | |
| | | | 4197560 - NHMA Dues | 1,216.00 | 1,216.00 | 0.00 | 100.0% | | | | |
| | | | 4197561 - Southwest Regional Plan Comm | 1,533.00 | 1,533.00 | 0.00 | 100.0% | | | | |
| | | | 4197 - 4197 Dues and Association Costs - Other | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | | | Total 4197 - 4197 Dues and Association Costs | 2,749.00 | 2,749.00 | 0.00 | 100.0% | 0.00 | 0.00 | 0.00 | |
| | | | 4199 - 4199 Other General Government | | | | | | | | |
| | | | 4194810 - OG Town Forester Salary | 675.00 | 1,350.00 | -675.00 | 50.0% | | | | |
| | | | 4194820 - OG Town Forester Social Securit | 20.92 | 84.00 | -63.08 | 24.9% | | | | |
| | | | 4194830 - OG Town Forester Medicare | 4.90 | 21.00 | -16.10 | 23.3% | | | | |
| | | | 4199110 - OG Other Gen'l Government | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | | | 4199810 - OG HD Historic District Com Exp | 0.00 | 1.00 | -1.00 | 0.0% | | | | |
| | | | 4199820 - OG TEEC Econ Energy Comm Ex | 136.92 | 500.00 | -363.08 | 27.4% | | | | |
| | | | 4199 - 4199 Other General Government - Other | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | | | Total 4199 - 4199 Other General Government | 837.74 | 1,956.00 | -1,118.26 | 42.8% | 0.00 | 0.00 | 0.00 | |
| | | | 4210 - 4210 Police Department | | | | | | | | |
| | | | 4210810 - Temple Share Police Budget | 176,554.59 | 237,989.00 | -61,434.41 | 74.2% | | | | |
| | | | 4210 - 4210 Police Department - Other | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | | | Total 4210 - 4210 Police Department | 176,554.59 | 237,989.00 | -61,434.41 | 74.2% | 0.00 | 0.00 | 0.00 | |
| | | | 4215 - 4215 Ambulance | | | | | | | | |
| | | | 4215811 - Wilton-Lyndebo-Temple Ambulance | 35,167.95 | 0.00 | 35,167.95 | No Budget | | | | |
| | | | 4215 - 4215 Ambulance - Other | 0.00 | 56,787.00 | -56,787.00 | 0.0% | | | | |

| | | 2018 Budget Analysis | | | | 2019 Budget Development | | | |
|--|--|----------------------|------------|------------|-----------|-------------------------|----------|----------|--|
| | | Ytd | Budget | \$ OvrBud | % Spent | Dpt Rqst | BAC Rcmd | % Change | |
| | Total 4215 - 4215 Ambulance | 35,167.95 | 56,787.00 | -21,619.05 | 61.9% | 0.00 | 0.00 | 0.00 | |
| | 4220 - 4220 Fire Department | | | | | | | | |
| | 4220190 - FD Salaries | 0.00 | 7,000.00 | -7,000.00 | 0.0% | | | | |
| | 4220220 - FD Social Security | 0.00 | 434.00 | -434.00 | 0.0% | | | | |
| | 4220225 - FD Medicare | 0.00 | 105.00 | -105.00 | 0.0% | | | | |
| | 4220290 - FD Health and Safety | 0.00 | 1,500.00 | -1,500.00 | 0.0% | | | | |
| | 4220341 - FD Telephone | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | 4220560 - FD Dues & Subscriptions | 892.00 | 2,135.00 | -1,243.00 | 41.8% | | | | |
| | 4220610 - FD Fire Supplies (Firefighting) | 5,932.10 | 5,500.00 | 432.10 | 107.9% | | | | |
| | 4220625 - FD Postage | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | 4220680 - FD Station Supplies (In Station) | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | 4220740 - FD Equipment on Trucks | 40.20 | 2,750.00 | -2,709.80 | 1.5% | | | | |
| | 4220742 - FD Rescue Squad Expenses | 800.29 | 2,000.00 | -1,199.71 | 40.0% | | | | |
| | 4221430 - FD Radio Maintenance | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | 4221561 - FD Training | 4,148.33 | 3,500.00 | 648.33 | 118.5% | | | | |
| | 4221610 - FD Hose Replacement | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | 4221630 - FD Equipment Maintenance | 4,593.09 | 8,500.00 | -3,906.91 | 54.0% | | | | |
| | 4221740 - FD Equipment (In Station) | 2,130.98 | 5,000.00 | -2,869.02 | 42.6% | | | | |
| | 4222430 - FD Maint & Repair | 4,886.39 | 0.00 | 4,886.39 | No Budget | | | | |
| | 4299390 - Dispatch Services | 17,749.00 | 17,572.00 | 177.00 | 101.0% | | | | |
| | 4220 - 4220 Fire Department - Other | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | Total 4220 - 4220 Fire Department | 41,172.38 | 55,996.00 | -14,823.62 | 73.5% | 0.00 | 0.00 | 0.00 | |
| | 4240 - 4240 Building Inspection | | | | | | | | |
| | 4240110 - BI Salaries | 0.00 | 1,000.00 | -1,000.00 | 0.0% | | | | |
| | 4240220 - BI Social Security | -43.40 | 62.00 | -105.40 | -70.0% | | | | |
| | 4240225 - BI Medicare | -10.16 | 15.00 | -25.16 | -67.7% | | | | |
| | 4240560 - BI Dues and Subscriptions | 0.00 | 1.00 | -1.00 | 0.0% | | | | |
| | 4240561 - BI Training and Seminars | 0.00 | 1.00 | -1.00 | 0.0% | | | | |
| | 4240610 - BI Supplies | 0.00 | 1.00 | -1.00 | 0.0% | | | | |
| | 4240 - 4240 Building Inspection - Other | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | Total 4240 - 4240 Building Inspection | -53.56 | 1,080.00 | -1,133.56 | -5.0% | 0.00 | 0.00 | 0.00 | |
| | 4290 - 4290 Emergency Management | | | | | | | | |
| | 4290110 - Forest Fire Payroll | 349.24 | 600.00 | -250.76 | 58.2% | | | | |
| | 4290220 - Forest Fire Social Security | 50.81 | 38.00 | 12.81 | 133.7% | | | | |
| | 4290225 - Forest Fire Medicare | 11.83 | 9.00 | 2.83 | 131.4% | | | | |
| | 4290810 - EM Civil Defense | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | 4294811 - EM Forest Fires | 0.00 | 1.00 | -1.00 | 0.0% | | | | |
| | 4290 - 4290 Emergency Management - Other | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | Total 4290 - 4290 Emergency Management | 411.88 | 648.00 | -236.12 | 63.6% | 0.00 | 0.00 | 0.00 | |
| | 4299 - 4299 Other Public Safety | | | | | | | | |
| | 4299635 - Town Gasoline | 689.88 | 800.00 | -110.12 | 86.2% | | | | |
| | 4299636 - Town Diesel Fuel | 14,446.10 | 20,000.00 | -5,553.90 | 72.2% | | | | |
| | 4299 - 4299 Other Public Safety - Other | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | Total 4299 - 4299 Other Public Safety | 15,135.98 | 20,800.00 | -5,664.02 | 72.8% | 0.00 | 0.00 | 0.00 | |
| | 4312 - 4312 Highway Dept. | | | | | | | | |
| | 4312110 - HW Labor | 95,644.76 | 141,319.00 | -45,674.24 | 67.7% | | | | |
| | 4312140 - HW Overtime | 11,358.42 | 16,565.00 | -5,206.58 | 68.6% | | | | |
| | 4312210 - HW Group Health Insurance | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | 4312220 - HW Social Security | 6,449.75 | 9,789.00 | -3,339.25 | 65.9% | | | | |
| | 4312225 - HW Medicare | 1,664.14 | 2,369.00 | -704.86 | 70.2% | | | | |
| | 4312341 - HW Telephone and Pager | 1,044.76 | 2,500.00 | -1,455.24 | 41.8% | | | | |
| | 4312410 - HW Electricity | 387.19 | 600.00 | -212.81 | 64.5% | | | | |
| | 4312411 - HW Propane | 234.44 | 1,000.00 | -765.56 | 23.4% | | | | |
| | 4312430 - HW Vehicle Maint & Repairs | 16,694.97 | 11,800.00 | 4,894.97 | 141.5% | | | | |

| | | | | 2018 Budget Analysis | | | | 2019 Budget Development | | | |
|--|--|--|---|----------------------|------------|-------------|-----------|-------------------------|----------|----------|--|
| | | | | Ytd | Budget | \$ OvrBud | % Spent | Dpt Rqst | BAC Rcmd | % Change | |
| | | | 4312440 - HW Subcontractors | 2,344.49 | 6,000.00 | -3,655.51 | 39.1% | | | | |
| | | | 4312441 - SN Subcontractors Snow Related | 6,225.00 | 10,000.00 | -3,775.00 | 62.3% | | | | |
| | | | 4312442 - SN Snow Plowing | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | | | 4312560 - HW Dues & Subscriptions | 135.00 | 0.00 | 135.00 | No Budget | | | | |
| | | | 4312561 - HW Training and Seminars | 0.00 | 200.00 | -200.00 | 0.0% | | | | |
| | | | 4312610 - HW Supplies | 6,097.07 | 8,000.00 | -1,902.93 | 76.2% | | | | |
| | | | 4312620 - HW Office Supplies | 0.00 | 1.00 | -1.00 | 0.0% | | | | |
| | | | 4312625 - HW Postage | 62.00 | 250.00 | -188.00 | 24.8% | | | | |
| | | | 4312630 - HW Asphalt and Paving | 43,311.68 | 120,000.00 | -76,688.32 | 36.1% | | | | |
| | | | 4312635 - HW Repairs | 0.00 | 2,000.00 | -2,000.00 | 0.0% | | | | |
| | | | 4312690 - SN Winter Salt | 9,027.67 | 15,000.00 | -5,972.33 | 60.2% | | | | |
| | | | 4312730 - HW Sand and Gravel | 9,666.43 | 40,000.00 | -30,333.57 | 24.2% | | | | |
| | | | 4312731 - HW Signs | 0.00 | 600.00 | -600.00 | 0.0% | | | | |
| | | | 4312732 - HW Culvert Pipe | 1,678.60 | 2,500.00 | -821.40 | 67.1% | | | | |
| | | | 4313 - 4313 Bridges | | | | | | | | |
| | | | 4313430 - BR Bridge Maintenance & Repairs | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | | | 4313 - 4313 Bridges - Other | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | | | Total 4313 - 4313 Bridges | 0.00 | 0.00 | 0.00 | No Budget | 0.00 | 0.00 | 0.00 | |
| | | | 4312 - 4312 Highway Dept. - Other | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | | | Total 4312 - 4312 Highway Dept. | 212,026.37 | 390,493.00 | -178,466.63 | 54.3% | 0.00 | 0.00 | 0.00 | |
| | | | 4324 - 4324 Sanitation | | | | | | | | |
| | | | 4324490 - Wilton Recycling Center | 46,944.00 | 62,764.00 | -15,820.00 | 74.8% | | | | |
| | | | 4324990 - Dumpster Rent- Birchwood Inn | 0.00 | 700.00 | -700.00 | 0.0% | | | | |
| | | | 4324 - 4324 Sanitation - Other | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | | | Total 4324 - 4324 Sanitation | 46,944.00 | 63,464.00 | -16,520.00 | 74.0% | 0.00 | 0.00 | 0.00 | |
| | | | 4414 - 4414 Animal and Pest control | | | | | | | | |
| | | | 4414110 - AC Wages | 2,041.00 | 2,000.00 | 41.00 | 102.1% | | | | |
| | | | 4414111 - AC On Call Time | 1,862.00 | 3,200.00 | -1,338.00 | 58.2% | | | | |
| | | | 4414112 - AC Court Time | 0.00 | 1.00 | -1.00 | 0.0% | | | | |
| | | | 4414220 - AC Social Security | 218.52 | 323.00 | -104.48 | 67.7% | | | | |
| | | | 4414225 - AC Medicare | 51.11 | 79.00 | -27.89 | 64.7% | | | | |
| | | | 4414290 - AC Misc Expenses | 584.54 | 50.00 | 534.54 | 1169.1% | | | | |
| | | | 4414390 - AC Veterinary Services | 0.00 | 300.00 | -300.00 | 0.0% | | | | |
| | | | 4414680 - AC Supplies | 143.99 | 200.00 | -56.01 | 72.0% | | | | |
| | | | 4414810 - AC Dog License Fees | 860.00 | 850.00 | 10.00 | 101.2% | | | | |
| | | | 4414811 - AC Dog Damage Expenses | 0.00 | 50.00 | -50.00 | 0.0% | | | | |
| | | | 4414812 - AC Animal Pest Control Other | 0.00 | 150.00 | -150.00 | 0.0% | | | | |
| | | | 4414 - 4414 Animal and Pest control - Other | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | | | Total 4414 - 4414 Animal and Pest control | 5,761.16 | 7,203.00 | -1,441.84 | 80.0% | 0.00 | 0.00 | 0.00 | |
| | | | 4415 - Welfare Services and Support | | | | | | | | |
| | | | 4415350 - Monadnock Family Services | 1,708.00 | 1,708.00 | 0.00 | 100.0% | | | | |
| | | | 4415351 - Home Health & Community Service | 1,750.00 | 1,750.00 | 0.00 | 100.0% | | | | |
| | | | 4415352 - The River Center | 500.00 | 500.00 | 0.00 | 100.0% | | | | |
| | | | 4415355 - St. Joseph Community Svcs Inc | 560.00 | 560.00 | 0.00 | 100.0% | | | | |
| | | | 4415356 - CASA | 500.00 | 500.00 | 0.00 | 100.0% | | | | |
| | | | 4415357 - Red Cross | 200.00 | 200.00 | 0.00 | 100.0% | | | | |
| | | | 4415358 - Community Volunteer Trans Coop | 500.00 | 500.00 | 0.00 | 100.0% | | | | |
| | | | 4415359 - Hillsboro City Child Advocacy | 1,500.00 | 1,500.00 | 0.00 | 100.0% | | | | |
| | | | 4415 - Welfare Services and Support - Other | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | | | Total 4415 - Welfare Services and Support | 7,218.00 | 7,218.00 | 0.00 | 100.0% | 0.00 | 0.00 | 0.00 | |
| | | | 4441 - 4441 Welfare | | | | | | | | |
| | | | 4441120 - Welfare Officer Salary | 700.00 | 1,400.00 | -700.00 | 50.0% | | | | |
| | | | 4441225 - Welfare Officer Social Security | 43.40 | 87.00 | -43.60 | 49.9% | | | | |
| | | | 4441810 - Health Officer Expenses | 0.00 | 1.00 | -1.00 | 0.0% | | | | |

| | | | | 2018 Budget Analysis | | | | 2019 Budget Development | | | |
|--|--|--|---|----------------------|------------------|-------------------|--------------|-------------------------|-------------|-------------|--|
| | | | | Ytd | Budget | \$ OvrBud | % Spent | Dpt Rqst | BAC Rcmd | % Change | |
| | | | 4441910 - Welfare Officer Medicare | 10.15 | 21.00 | -10.85 | 48.3% | | | | |
| | | | 4445390 - Welfare Vendor Payments | 0.00 | 10,000.00 | -10,000.00 | 0.0% | | | | |
| | | | 4441 - 4441 Welfare - Other | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | | | Total 4441 - 4441 Welfare | 753.55 | 11,509.00 | -10,755.45 | 6.5% | 0.00 | 0.00 | 0.00 | |
| | | | 4520 - 4520 Recreation | | | | | | | | |
| | | | 4520810 - REC Recreation | 314.36 | 4,000.00 | -3,685.64 | 7.9% | | | | |
| | | | 4520 - 4520 Recreation - Other | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | | | Total 4520 - 4520 Recreation | 314.36 | 4,000.00 | -3,685.64 | 7.9% | 0.00 | 0.00 | 0.00 | |
| | | | 4550 - 4550 Library | | | | | | | | |
| | | | 4550110 - LIB Library's Assistant Wages | 5,699.84 | 8,120.00 | -2,420.16 | 70.2% | | | | |
| | | | 4550120 - LIB Librarians Salary | 14,148.70 | 20,389.00 | -6,240.30 | 69.4% | | | | |
| | | | 4550220 - LIB Social Security | 1,141.61 | 1,768.00 | -626.39 | 64.6% | | | | |
| | | | 4550225 - LIB Medicare | 305.99 | 428.00 | -122.01 | 71.5% | | | | |
| | | | 4550341 - LIB Telephone | 0.00 | 768.00 | -768.00 | 0.0% | | | | |
| | | | 4550410 - LIB Electric | 941.28 | 1,200.00 | -258.72 | 78.4% | | | | |
| | | | 4550411 - LIB Heating | 468.89 | 2,500.00 | -2,031.11 | 18.8% | | | | |
| | | | 4550430 - LIB Repairs and Maintenance | 838.00 | 1,800.00 | -962.00 | 46.6% | | | | |
| | | | 4550431 - LIB Alarm Maintenance | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | | | 4550560 - LIB Dues and Subscriptions | 415.50 | 600.00 | -184.50 | 69.3% | | | | |
| | | | 4550620 - LIB Supplies | 828.90 | 1,000.00 | -171.10 | 82.9% | | | | |
| | | | 4550625 - LIB Postage | 0.00 | 140.00 | -140.00 | 0.0% | | | | |
| | | | 4550637 - LIB Newspapers | 225.00 | 450.00 | -225.00 | 50.0% | | | | |
| | | | 4550650 - LIB Landscaping | 465.36 | 200.00 | 265.36 | 232.7% | | | | |
| | | | 4550660 - LIB Mileage | 0.00 | 100.00 | -100.00 | 0.0% | | | | |
| | | | 4550670 - LIB Books | 4,055.09 | 8,000.00 | -3,944.91 | 50.7% | | | | |
| | | | 4550671 - LIB Magazines | 348.04 | 500.00 | -151.96 | 69.6% | | | | |
| | | | 4550672 - LIB Video Tapes | 579.24 | 1,200.00 | -620.76 | 48.3% | | | | |
| | | | 4550690 - LIB Miscellaneous | 25.00 | 1,001.00 | -976.00 | 2.5% | | | | |
| | | | 4550 - 4550 Library - Other | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | | | Total 4550 - 4550 Library | 30,486.44 | 50,164.00 | -19,677.56 | 60.8% | 0.00 | 0.00 | 0.00 | |
| | | | 4583 - 4583 Patriotic Purposes | | | | | | | | |
| | | | 4583810 - Memorial Day | 86.12 | 300.00 | -213.88 | 28.7% | | | | |
| | | | 4583811 - American Flagss | 0.00 | 200.00 | -200.00 | 0.0% | | | | |
| | | | 4583812 - WAR Monument | 0.00 | 1.00 | -1.00 | 0.0% | | | | |
| | | | 4583 - 4583 Patriotic Purposes - Other | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | | | Total 4583 - 4583 Patriotic Purposes | 86.12 | 501.00 | -414.88 | 17.2% | 0.00 | 0.00 | 0.00 | |
| | | | 4583813 - 250th Anniversary | -1,000.00 | 0.00 | -1,000.00 | No Budget | | | | |
| | | | 4611 - 4611 Conservation Committee | | | | | | | | |
| | | | 4611390 - CONCOM Professional Services | 0.00 | 1.00 | -1.00 | 0.0% | | | | |
| | | | 4611550 - CONCOM Printing and Advertising | 0.00 | 1.00 | -1.00 | 0.0% | | | | |
| | | | 4611560 - CONCOM Dues & Subscriptions | 0.00 | 1.00 | -1.00 | 0.0% | | | | |
| | | | 4611561 - CONCOM Training & Seminars | 0.00 | 50.00 | -50.00 | 0.0% | | | | |
| | | | 4611620 - CONCOM Office Supplies | 0.00 | 1.00 | -1.00 | 0.0% | | | | |
| | | | 4611625 - CONCOM Postage | 0.00 | 50.00 | -50.00 | 0.0% | | | | |
| | | | 4611670 - CONCOM Books & Periodicals | 0.00 | 50.00 | -50.00 | 0.0% | | | | |
| | | | 4611 - 4611 Conservation Committee - Other | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | | | Total 4611 - 4611 Conservation Committee | 0.00 | 154.00 | -154.00 | 0.0% | 0.00 | 0.00 | 0.00 | |
| | | | 4711 - 4711 Debt Services | | | | | | | | |
| | | | 4711980 - DS Debt Svc PRINCIPAL | 69,959.33 | 77,376.00 | -7,416.67 | 90.4% | | | | |
| | | | 4711981 - DS Debt Svc INTEREST | 1,784.66 | 2,572.00 | -787.34 | 69.4% | | | | |
| | | | 4711 - 4711 Debt Services - Other | 0.00 | 0.00 | 0.00 | No Budget | | | | |
| | | | Total 4711 - 4711 Debt Services | 71,743.99 | 79,948.00 | -8,204.01 | 89.7% | 0.00 | 0.00 | 0.00 | |
| | | | 4900 - 4900 Capital Outlay | | | | | | | | |
| | | | 4903720 - W.A. 40MCVPCrisisPrevent | 257.00 | 257.00 | 0.00 | 100.0% | | | | |

| | | | | | 2018 Budget Analysis | | | | | 2019 Budget Development | | | |
|--|--|--|--|--|----------------------|---------------------|--------------------|--------------|-------------|-------------------------|-------------|--|--|
| | | | | | Ytd | Budget | \$ OvrBud | % Spent | Dpt Rqst | BAC Rcmd | % Change | | |
| | | | | 4903722 - W. WA #6 Highwat Vehicle & Equip CR Fund | 0.00 | 20,000.00 | | 0.0% | | | | | |
| | | | | 4916962 - FD WA #8 Police Cruiser | 0.00 | 15,600.00 | | 0.0% | | | | | |
| | | | | Total 4900 - 4900 Capital Outlay | | 35,857.00 | -35,857.00 | 0.0% | | | | | |
| | | | | | | | | | | | | | |
| | | | | 66000 - Payroll Expenses | 448.06 | 0.00 | 448.06 | No Budget | | | | | |
| | | | | | | | | | | | | | |
| | | | | Total Expense | 861,984.07 | 1,350,414.00 | -488,429.93 | 63.8% | 0.00 | 0.00 | 0.00 | | |
| | | | | | | 1,351,022.00 | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | 4930 - Other Government Payments | | | | | | | | | |
| | | | | 4931000 - Taxes paid to County | 0.00 | 0.00 | 0.00 | No Budget | | | | | |
| | | | | 4933000 - CONVAL | 1,933,842.00 | 0.00 | 1,933,842.00 | No Budget | | | | | |